

Additional Information and Where to Find It

The takeover offer described in this communication (the "Takeover Offer") has not yet commenced. This communication is neither an offer to purchase nor a solicitation of an offer to sell shares of MorphoSys AG (the "Company"). The final terms and further provisions regarding the Takeover Offer will be in the offer document once the publication of the offer document by Novartis BidCo AG (formerly known as Novartis data42 AG) (the "Bidder") has been approved by the German Federal Financial Supervisory Authority (the "BaFin"), after which the offer document will be filed with the U.S. Securities and Exchange Commission (the "SEC"). A solicitation and an offer to buy shares of the Company will be made only pursuant the offer document. In connection with the Takeover Offer, the Bidder and Novartis AG will file a Tender Offer Statement on Schedule TO with the SEC (together with the offer document, an Offer to Purchase including the means to tender and other related documents, the "Takeover Offer Documents"), the Company's management board and supervisory board will issue a joint reasoned statement in accordance with sec. 27 of the German Securities Acquisition and Takeover Act and the Company will file a Solicitation/Recommendation Statement on Schedule 14D-9 with the SEC (together with the joint reasoned statement, the "Recommendation Statements"). THE COMPANY'S STOCKHOLDERS AND OTHER INVESTORS ARE URGED TO READ THE TAKEOVER OFFER DOCUMENTS AND THE RECOMMENDATION STATEMENTS BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION WHICH SHOULD BE READ CAREFULLY BEFORE ANY DECISION IS MADE WITH RESPECT TO THE TAKEOVER OFFER. The Takeover Offer Documents and the Recommendation Statements will be distributed to all stockholders of the Company in accordance with German and U.S. securities laws. The Tender Offer Statement on Schedule TO and the Solicitation/Recommendation Statement on Schedule 14D-9 will be made available for free at the SEC's website in English at morphosys.com/en/investors/Novartis-TakeoverOffer and in German at

In addition to the Offer to Purchase, including the means to tender and certain other Takeover Offer Documents, as well as the Solicitation/Recommendation Statement, the Company files other information with the SEC. The Company's filings with the SEC are also available for free to the public from commercial document-retrieval services and at the website maintained by the SEC at www.sec.gov and are also available free of charge under the "SEC Filings" section of the Company's website at www.morphosys.com/en/investors.

In order to reconcile certain areas where German law and U.S. law conflict, Novartis AG and the Bidder expect to request no-action and exemptive relief from the SEC to conduct the Takeover Offer in the manner described in the offer document.

Acceptance of the Takeover Offer by stockholders residing outside Germany and the United States of America may be subject to further legal requirements. With respect to the acceptance of the Takeover Offer outside Germany and the United States, no responsibility is assumed for the compliance with such legal requirements applicable in the respective jurisdiction.



Forward-Looking Statements

This communication contains certain forward-looking statements concerning the Company, the Bidder and the Takeover Offer that involve substantial risks and uncertainties. Forward-looking statements include any statements containing the words "anticipate," "believe," "estimate," "expect," "intend," "goal," "may," "might," "plan," "predict," "seek," "target," "potential," "will," "would," "could," "continue" and similar expressions. In this communication, the Company's forward-looking statements include statements about the parties' ability to satisfy the conditions to the consummation of the Takeover Offer; statements about the expected timetable for the consummation of the Takeover Offer; the Company's plans, objectives, expectations and intentions; and the financial condition, results of operations and business of the Company and Novartis AG.

The forward-looking statements contained in this communication represent the judgment of the Company as of the date of this communication and involve known and unknown risks and uncertainties, which might cause the actual results, financial condition and liquidity, performance or achievements expressed or implied by such forward-looking statements. In addition, even if the Company's results, performance, financial condition and liquidity, and the development of the industry in which it operates are consistent with such forward-looking statements, they may not be predictive of results or developments in future periods. Those risks and uncertainties that could cause the actual results to differ from expectations contemplated by forward-looking statements include, among other things: uncertainties as to the timing of the Takeover Offer; uncertainties as to how many of the Company's stockholders will be made; the possibility that various conditions for the Takeover Offer may not be satisfied or waived, including that a governmental entities; that the Bidder and Novartis AG may not realize the potential benefits of the Takeover Offer; the affects of the Takeover Offer on relationships with employees, other business partners or governmental entities; that the Bidder and Novartis AG may not realize the potential benefits of the Takeover Offer; transaction costs associated with the Takeover Offer; that the Company's expectations may be incorrect; the inherent uncertainties associated with competitive developments, clinical trial and product development activities and regulatory approval requirements; the Company's reliance on collaborations with third parties; estimating the commercial potential of the Company's development programs; and other risks indicated in the risk factors included in the Company's filings with the SEC, including the Company's Annual Report on Form 20-F, as well as the Solicitation/Recommendation Statement on Schedule 140-9 to be filed by the Company and the Tender Offer Statement on Schedule TO



Agenda

PrinceFY 2023 Highlights & 2024 Outlook

Jean-Paul Kress, M.D., Chief Executive Officer (CEO)

Development UpdateTim Demuth, M.D., Ph.D., Chief Research & Development Officer (CR&DO)

Financial Results & Update
Lucinda Crabtree, Ph.D., Chief Financial Officer (CFO)

Q&A
Jean-Paul Kress, Lucinda Crabtree, Tim Demuth



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01 FY 2023 Highlights & 2024 Outlook



Jean-Paul Kress, M.D. CEO

Exceptional Progress in 2023, Resulting in Proposed Acquisition by Novartis



Advanced
Potential Best
and First-inClass Pipeline

- Pelabresib combination represents potential paradigm shift in myelofibrosis treatment, with opportunities to expand into new indications
- Tulmimetostat has best- and first-in-class potential in array of advanced cancers



Entered into Agreement to Be Acquired by Novartis

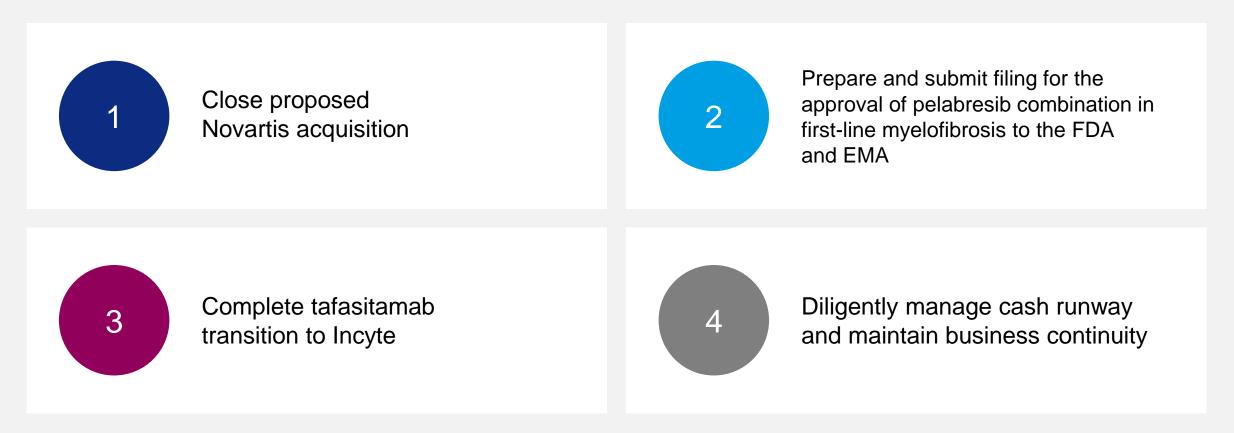
- Provides attractive, immediate and certain cash value to shareholders
- Accelerates potential of pelabresib on global scale

Pelabresib and tulmimetostat are investigational medicines and have not yet been evaluated or approved by regulatory authorities. The development of pelabresib was funded in part by The Leukemia and Lymphoma Society[®].



MorphoSys' Key First-Half 2024 Priorities

MorphoSys and Novartis will continue to act as two separate companies through expected close in first half of 2024



FDA, Food and Drug Administration; EMA, European Medicines Agency

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02Development Update



Tim Demuth, M.D., Ph.D. CR&DO

All Four Myelofibrosis Disease Hallmarks were Improved with Pelabresib and Ruxolitinib Combination in Phase 3 MANIFEST-2 Study

Physician community has shown strong support for study results; new therapies critically needed



Significantly reduced spleen size, nearly doubling SVR35 response rate



Showed a strong positive trend in reducing symptom burden



Improved measures of anemia



Improvements in marrow fibrosis; biomarker reductions suggest disease modification

Safety results in line with assessments from prior clinical trials Fewer grade ≥3 adverse events compared with placebo plus ruxolitinib

SVR35, ≥35% reduction in spleen volume Rampal, R, et.al. ASH 2023. Oral 628. | Data Cut-Off August 31, 2023



Execution and Next Steps of Pivotal MANIFEST-2 Results



Prepare and File Regulatory Submissions

- Intend to file for approval in U.S. and Europe in mid-2024
- Submit comprehensive pelabresib data package



Advance Scientific Publications and Medical Education

- Collect longer-term data, including duration of treatment
- Utilize experienced Medical Affairs team with established physician relationships





03 Financial Results & Update



Lucinda Crabtree, Ph.D. CFO

Q4 / FY 2023: Profit or Loss Statement

In € million	Q4 2023	Q4 2022	Δ	2023	2022	Δ
Revenues	59.0	81.6	(28)%	238.3	278.3	(14)%
Product Sales	22.4	24.7	(9)%	85.0	84.9	0%
Royalties	34.0	29.1	17%	116.4	99.9	17%
Licenses, Milestones and Other	2.6	27.9	(91)%	36.9	93.5	(61)%
Cost of Sales	(14.6)	(15.4)	(5)%	(58.4)	(48.6)	20%
Gross Profit	44.4	66.2	(33)%	179.9	229.6	(22)%
Total Operating Expenses	(125.8)	(134.6)	(7)%	(432.4)	(450.4)	(4)%
Research & Development	(80.3)	(94.0)	(15)%	(283.6)	(297.8)	(5)%
Selling	(22.6)	(23.0)	(2)%	(81.4)	(92.4)	(12)%
General and Administrative	(22.9)	(17.5)	31%	(65.8)	(60.1)	9%
Impairment of Goodwill	(1.6)	_	n/a	(1.6)	_	n/a
Operating Profit / (Loss)	(81.4)	(68.4)	19%	(252.5)	(220.7)	14%
Consolidated Net Profit / (Net Loss)	48.3	329.4	(85)%	(189.7)	(151.1)	26%
Earnings per Share, Basic and Diluted (in €)	_	_	n/a	(5.53)	(4.42)	25%
Earnings per Share, Basic	1.28	9.64	(87)%	_	_	n/a
Earnings per Share, Diluted	1.22	8.93	(86)%	_		n/a



Financial Outlook

€ 680.5M

Cash and other financial assets as of December 31, 2023

€ 170M - € 185M

Expected 2024 R&D expenses*

€ 90M - € 105M

Expected 2024 SG&A expenses* Cash available until early 2026, including convertible debt repayment*



^{*}Any effects from the implementation of the Novartis takeover offer are not included in this forecast R&D, Research and Development; SG&A, Selling, Administrative and General Expenses

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04 Q&A



Jean-Paul Kress, M.D. CEO



CFO



Lucinda Crabtree, Ph.D. Tim Demuth, M.D., Ph.D. CR&DO



Q3 2023 Income Statement w/o Incyte 50/50 U.S. Profit Share and Transfers to Royalty Pharma

Euros in millions differences due to rounding	A IFRS Q3 2023	B Incyte Collaboration	C Royalty Pharma	A - B - C
Revenues	63.8	10.7	32.8	20.3
Monjuvi US product sales	21.5	10.7 ¹⁾		10.7
Royalties	34.0		32.8 ⁵⁾	1.2
Other	8.3			8.3
Cost of Sales	(15.1)	(5.3)		(9.8)
Cost of Sales US Monjuvi product sales	(7.5)	(5.3) ²⁾		(2.2)
Other	(7.6)			(7.6)
Gross Profit	48.7	5.4	32.8	10.5
Gross Margin	76.3%			51.8%
Total Operating Expenses:	(99.7)	(7.1)	_	(92.6)
Research and Development	(63.2)			(63.2)
Selling	(19.9)	(7.1) ³⁾		(12.8)
General and Administrative	(15.0)			(15.0)
Impairment of Goodwill	(1.6)			(1.6)
Operating Profit/(Loss)	(51.1)	(1.7)	32.8	(82.1)
Operating Margin	-80.0%			-405.5%
Other Income	2.1			2.1
Other Expenses	(0.8)			(0.8)
Finance Income	(22.5)	(2.7) 4)	(28.8) ⁶⁾	9.0
Finance Expenses	(44.6)	(3.2) 4)	(34.6) ⁶⁾	(6.8)
Income from Reversals of Impairment Losses	(0.0)			(0.0)
Income Tax Benefit / (Expenses)	(0.5)			(0.5)
Share of Loss of Associates accounted for using the Equity				
Method	(2.3)			(2.3)
Consolidated Net Profit/(Loss)	(119.6)	(7.7)	(30.7)	(81.3)
EPS, Basic and Diluted	(3.50)			(2.38)
Shares Used for EPS, Basic and Diluted	34,170,714			34,170,714
Shares Used for EPS, Basic	_			_

Legend

- 1) Incyte's share of Monjuvi US sales, accounted for at MOR being the principal for this business
- 2) Incyte's share of cost of sales related to Monjuvi US sales, accounted for at MOR
- 3) Incyte's portion of Monjuvi US selling expenses, charged to/accounted for at MOR
- 4) Valuation effects from Incyte financial liability/asset (actual and planning cash flow adjustments, fx effects, interest expense)
- 5) Tremfya royalty paid to Royalty Pharma from Q2 2021 onward
- 6) Valuation effects from Royalty Pharma financial liability (actual and planning cash flow adjustments incl. fx effects, interest expense)

Q4 2022 Income Statement w/o Incyte 50/50 U.S. Profit Share and Transfers to Royalty Pharma

Euros in millions	Α	В	С	A - B - C
differences due to rounding	IFRS	Incyte	Royalty	
	Q4 2022	Collaboration	Pharma	
Revenues	81,6	12,3	28,4	40,9
Monjuvi US product sales	24,7	12,3 1)		12,3
Royalties	29,1		28,4 ⁵⁾	0,7
Other	27,9			27,9
Cost of Sales	(15,4)	(2,1)	_	(13,3)
Cost of Sales US Monjuvi product sales	(10,3)	(2,1) ²⁾		(8,2)
Other	(5,1)			(5,1)
Gross Profit	66,2	10,2	28,4	27,6
Gross Margin	81,1%			67,5%
Total Operating Expenses:	(134,6)	(9,4)	_	(125,2)
Research and Development	(94,0)			(94,0)
Selling	(23,0)	(9,4) ³⁾		(13,6)
General and Administrative	(17,5)			(17,5)
Impairment of Goodwill	-			_
Operating Profit/(Loss)	(68,4)	0,8	28,4	(97,6)
Operating Margin	-83,8%			-238,8%
Other Income	(7,8)			(7,8)
Other Expenses	7,4			7,4
Finance Income	325,0	312,8 ⁴⁾	18,4 ⁶⁾	(6,2)
Finance Expenses	249,5	44,6 ⁴⁾	212,3 ⁶⁾	(7,3)
Income from Reversals of Impairment Losses	0,4			0,4
Income Tax Benefit / (Expenses)	(172,7)			(172,7)
Share of Loss of Associates accounted for using the Equity				
Method	(4,0)			(4,0)
Consolidated Net Profit/(Loss)	329,5	358,2	259,1	(287,9)
EPS, Basic and Diluted (in €)	-			(8,43)
EPS, Basic (in €)	9,64			-
EPS, Diluted (in €)	8,93			-
Shares Used for EPS, Basic and Diluted	-			34.165.081
Shares Used for EPS, Basic	34.165.081			-
Shares Used for EPS, Diluted	36.967.187			-

Legend

- 1) Incyte's share of Monjuvi US sales, accounted for at MOR being the principal for this business
- 2) Incyte's share of cost of sales related to Monjuvi US sales, accounted for at MOR
- 3) Incyte's portion of Monjuvi US selling expenses, charged to/accounted for at MOR
- 4) Valuation effects from Incyte financial liability/asset (actual and planning cash flow adjustments, fx effects, interest expense)
- 5) Tremfya royalty paid to Royalty Pharma from Q2 2021 onward
- 6) Valuation effects from Royalty Pharma financial liability (actual and planning cash flow adjustments incl. fx effects, interest expense)

Q4 2023 Income Statement w/o Incyte 50/50 U.S. Profit Share and Transfers to Royalty Pharma

Euros in millions	Α	В	C	A - B - C
differences due to rounding	IFRS	Incyte	Royalty	
	Q4 2023	Collaboration	Pharma	
Revenues	59.0	11.2	32.6	15.2
Monjuvi US product sales	22.4	11.2 1)		11.2
Royalties	34.0		32.6 5)	1.3
Other	2.6			2.6
Cost of Sales	(14.6)	(9.8)	_	(4.8)
Cost of Sales US Monjuvi product sales	(11.8)	(9.8) 2)		(2.0)
Other	(2.8)			(2.8)
Gross Profit	44.4	1.4	32.6	10.4
Gross Margin	75.3%			68.4%
Total Operating Expenses:	(125.8)	(5.8)	_	(120.0)
Research and Development	(80.3)			(80.3)
Selling	(22.6)	(5.8) 3)		(16.7)
General and Administrative	(22.9)			(22.9)
Impairment of Goodwill	-			_
Operating Profit/(Loss)	(81.4)	(4.4)	32.6	(109.6)
Operating Margin	-137.9%			-723.2%
Other Income	0.1			0.1
Other Expenses	(3.9)			(3.9)
Finance Income	174.3	114.3 4)	41.9 ⁶⁾	18.1
Finance Expenses	(40.8)	(0.6) 4)	(28.8) ⁶⁾	(11.4)
Income from Reversals of Impairment Losses	(0.1)			(0.1)
Income Tax Benefit / (Expenses)	1.6			1.6
Share of Loss of Associates accounted for using the Equity				
Method	(1.6)			(1.6)
Consolidated Net Profit/(Loss)	48.3	109.2	45.8	(106.7)
EPS, Basic and Diluted	-			(2.84)
EPS, Basic	1.28			-
EPS, Diluted	1.22			_
Shares Used for EPS, Basic and Diluted	-			37,600,227
Shares Used for EPS, Basic	37,600,227			
Shares Used for EPS, Diluted	40,226,675			_

Legend

- 1) Incyte's share of Monjuvi US sales, accounted for at MOR being the principal for this business
- 2) Incyte's share of cost of sales related to Monjuvi US sales, accounted for at MOR
- 3) Incyte's portion of Monjuvi US selling expenses, charged to/accounted for at MOR
- 4) Valuation effects from Incyte financial liability/asset (actual and planning cash flow adjustments, fx effects, interest expense)
- 5) Tremfya royalty paid to Royalty Pharma from Q2 2021 onward
- 6) Valuation effects from Royalty Pharma financial liability (actual and planning cash flow adjustments incl. fx effects, interest expense)

FY 2022 Income Statement w/o Incyte 50/50 U.S. Profit Share and Transfers to Royalty Pharma

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Euros in millions	Α	В	С	A - B - C
differences due to rounding	IFRS	Incyte	Royalty	
	FY 2022	Collaboration	Pharma	
Revenues	278,3	42,4	96,9	138,9
Monjuvi US product sales		42,4 ¹⁾	·	42,4
Royalties	99,9		96,9 ⁵⁾	3,0
Other	93,5		·	93,5
Cost of Sales	(48,6)	(7,2)	_	(41,5)
Cost of Sales US Monjuvi product sales	(22,6)	(7,2) ²⁾		(15,4)
Other	(26,1)			(26,1)
Gross Profit	229,6	35,2	96,9	97,4
Gross Margin	82,5%			70,1%
Total Operating Expenses:	(450,4)	(43,1)	_	(407,3)
Research and Development	(297,8)			(297,8)
Selling	(92,4)	(43,1) ³⁾		(49,3)
General and Administrative	(60,1)			(60,1)
Impairment of Goodwill	-			_
Operating Profit/(Loss)	(220,7)	(7,9)	96,9	(309,8)
Operating Margin	-79,3%			-223,0%
Other Income	12,0			12,0
Other Expenses	(15,6)			(15,6)
Finance Income	412,1	361,4 ⁴⁾	31,2 ⁶⁾	19,4
Finance Expenses	(165,9)	(60,4) ⁴⁾	(69,6) ⁶⁾	(35,9)
Income from Reversals of Impairment Losses	(0,0)			(0,0)
Income Tax Benefit / (Expenses)	(168,6)			(168,6)
Share of Loss of Associates accounted for using the Equity				
Method	(4,3)			(4,3)
Consolidated Net Profit/(Loss)	(151,1)	293,2	58,5	(502,8)
EPS, Basic and Diluted (in €)	(4,42)			(14,72)
EPS, Basic (in €)	-			-
EPS, Diluted (in €)	-			-
Shares Used for EPS, Basic and Diluted	34.155.650			34.155.650
Shares Used for EPS, Basic	-			-
Shares Used for EPS, Diluted	-			-

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Legend

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FY 2023 Income Statement w/o Incyte 50/50 U.S. Profit Share and Transfers to Royalty Pharma

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Euros in millions	Α	В	С	A - B - C
differences due to rounding	IFRS	Incyte	Royalty	
	FY 2023	Collaboration	Pharma	
Revenues	238.3	42.5	111.0	84.8
Monjuvi US product sales	85.0	42.5	1)	42.5
Royalties	116.4		111.0 5)	5.4
Other	36.9			36.9
Cost of Sales	(58.4)	(18.9)	_	(39.5)
Cost of Sales US Monjuvi product sales	(26.5)	(18.9)	2)	(7.6)
Other	(31.9)			(31.9)
Gross Profit	179.8	23.6	111.0	45.3
Gross Margin	75.5%			53.4%
Total Operating Expenses:	(432.4)	(27.3)	_	(405.1)
Research and Development	(283.6)			(283.6)
Selling	(81.4)	(27.3)	3)	(54.1)
General and Administrative	(65.8)			(65.8)
Impairment of Goodwill	(1.6)			(1.6)
Operating Profit/(Loss)	(252.5)	(3.6)	111.0	(359.8)
Operating Margin	-106.0%			-424.3%
Other Income	5.0			5.0
Other Expenses	(7.1)			(7.1)
Finance Income	213.4	115.6	41.9 6)	55.9
Finance Expenses	(142.0)	(8.8)	4) (107.2) ⁶⁾	(26.0)
Income from Reversals of Impairment Losses	0.5			0.5
Income Tax Benefit / (Expenses)	1.2			1.2
Share of Loss of Associates accounted for using the Equity				
Method	(8.2)			(8.2)
Consolidated Net Profit/(Loss)	(189.8)	103.1	45.7	(338.5)
EPS, Basic and Diluted	(5.53)			(9.87)
EPS, Basic	-			_
EPS, Diluted	-			_
Shares Used for EPS, Basic and Diluted	34,312,744			34,312,744
Shares Used for EPS, Basic	-			_
Shares Used for EPS, Diluted	-			_
6 March 20 - F)/ 0000 Day 16			_	_

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Legend

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